

February 14, 2022

New England Commission of Higher Education

3 Burlington Woods Drive, Suite 100

Burlington, MA 01803-4514

Dear Commissioners:

As you may be aware, Connecticut like other states in New England are facing significant shortages in health care workers particularly for nurses, nursing assistants, skilled technicians, and long-term and home health care workers. The health care sector consistently has far more job openings than any other industry. I believe that Connecticut State Community College (CT State) will help address this demand because of its strong educational programs. Yale New Haven Health System is one of the state's largest employers and we welcome the opportunity to work with what will be one of Connecticut's largest institutions for higher education.

As Connecticut's 12 community colleges prepare to become CT State with 12 locations, we affirm that having a single, statewide institution with consistent offerings, aligned curricula, and dedicated regional workforce officers will be critical in meeting Connecticut's health care workforce needs and will make CT State a stronger partner for the Yale New Haven Health System.

Sincerely,



Melissa B. Turner

Senior Vice President & Chief Human Resources Officer
Yale New Haven Health